

Renewable Energy Outlook

Ensuring the Viability of Large-Scale Renewables
After the Era of Stimulus

February 15, 2012 David J.A. Post Head of Business Development – Region West











Enel Green PowerA global leader in renewables

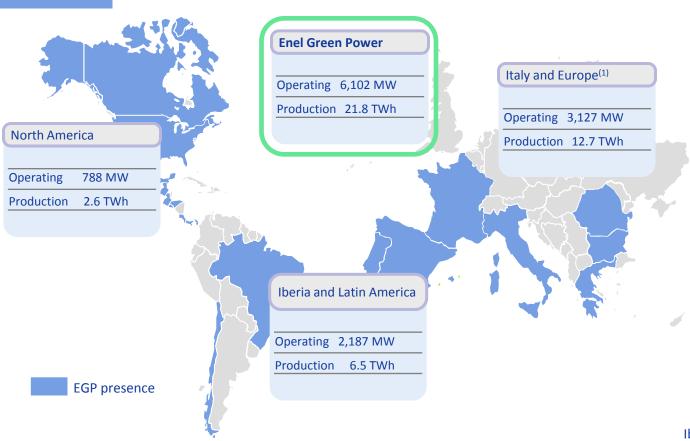








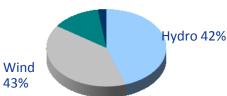




Installed capacity by technology 2010

Other 2%

Geo 13%



Installed capacity by area 2010



LatAm 36%

Unrivalled footprint in 16 countries across all main renewable technologies





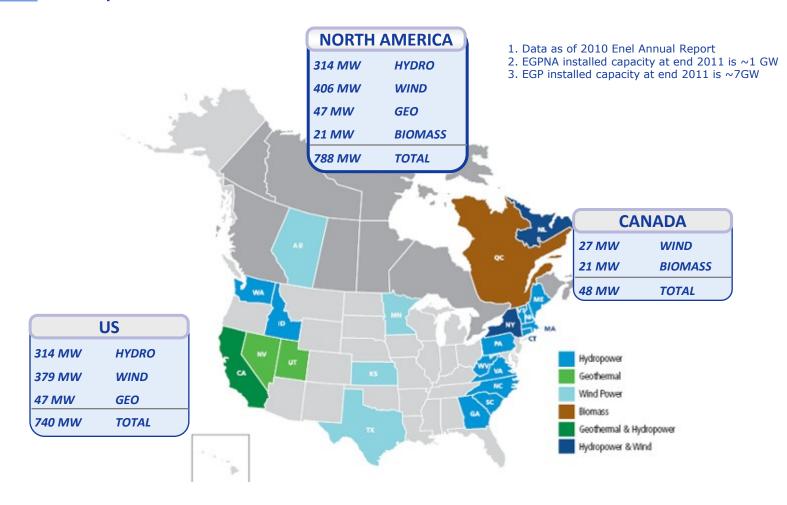








Diversified portfolio across the US and Canada







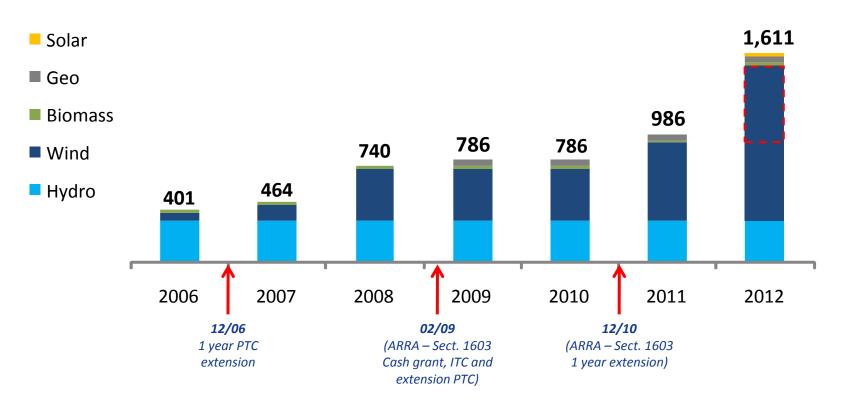








A successful growth strategy



EGPNA - responsive to incentives in the past













2013 - Cove Fort geothermal project (Utah)

Technology: geothermal – binary cycle

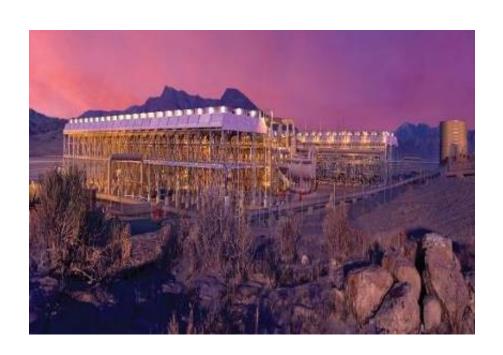
MW: 25 MW gross

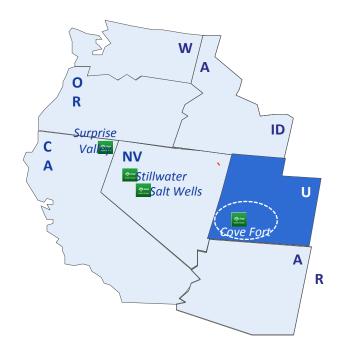
COD: 2013

Location: Beaver County, Utah

Development stage: Construction ready geothermal project

Project has the potential for an increase in capacity









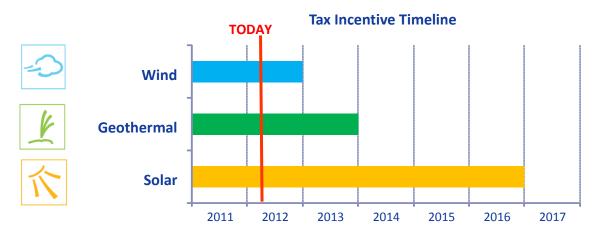








Outlook – short term, under current tax legislation



Outlook for 2013-2015



- Acquisition of ready to construct projects until end 1Q2012
- Future industry growth uncertain if tax incentives expire (end of 2012).



- Construction of projects must start in 1Q2012 to assure a COD by 2013 and so capture the cash grant.
- Possible consolidation of the industry



- Significant M&A of big size projects during the last months
- Solar will be the technology of major growth
 - Small projects will pursue the cash grant after strategic procurement in 2011 (safe harbor)
 - Big projects will pursue a tax equity partner for an ITC structure (eventually also small projects)













Recent initiatives supporting the extension of the PTC

- Nov. 2, 2011 (HR 3307) Reps. Dave Reichert and Earl Blumenauer, members of the House Committee on Ways and Means introduced the "American Renewable Energy Production Tax Credit Extension Act", which would extend the PTC for all technologies until January 1, 2017. The bill currently has 68 cosponsors
- Nov. 15, 2011 The 23-member Governors of the Wind Energy Coalition sent a letter to Congressional leadership urging for the extension of the PTC
- Nov. 17, 2011 A coalition of renewable associations sent a letter in support of HR 3307
- **Dec. 2011** PTC/1603 extension efforts failed when the payroll tax cut extension bill was voted in the Senate for a 60 day extension. Efforts to include the PTC extension in that bill by February 2012, when the payroll tax cut extension expires.
- Jan. 17, 2012 President's Council on Jobs and Competitiveness supports the PTC extension.
- Jan. 24, 2012 President Obama in its State of the Union Address asked to "pass clean energy tax credits and create jobs"
- **Feb. 2012** Sen. Baucus, Chairman of the Senate Finance Committee and Sen. Bingaman, chairman of the Senate Energy and Natural Resources Committee have called for the extension of the PTC in the payroll tax cut extension; Republican Governors Sam Brownback of Kansas and Branstad of Iowa sent letters to Congress in support of the PTC extension.













Enel Green Power North America Outlook – longer term

Renewables have a long term future despite more challenging market conditions

- Although some states are meeting their RPS requirement for the next years, to address future demand growth there will be a need for more renewable capacity to maintain the "balance" with conventional technologies
- Renewables provides a stable long term price to utilities (no indexation to gas prices)
- Renewables will become more cost competitive (grid parity?) and reliable if we consider:
 - Energy storage allowing for a better use of renewable energy (less intermittency)
 - Higher efficiency and lower equipment cost

With the right price signal, Enel Green Power will pursue the development of renewable projects in alternative ways

- Develop projects with **new clients**: industrial clients (for instance data centers, Bill SB0012) or the DoD
- Use energy storage as a complement to existing project sites (reducing intermittency, transmission constraints, better time-of-day factor)
- Capture synergies through hybrid projects (example: Stillwater geo – solar project in Nevada)
- Use existing infrastructure of decommissioned conventional plants to develop new renewable projects







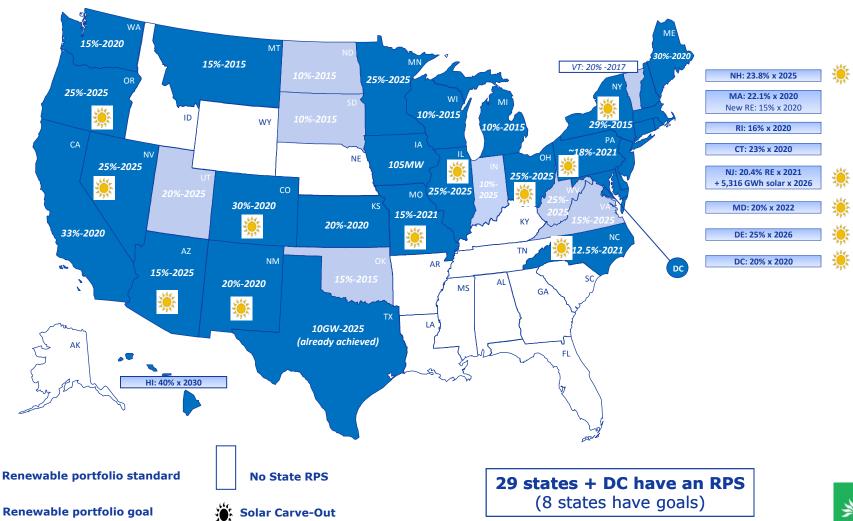






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US State renewable portfolio standards















Enel Profile

Enel Green Power North America



David J.A. Post Head of Business Development - Region West

Mr. Post joined Enel Green Power in North America (EGPNA) in January 2011 as Head of Business
Development in the West with a specific focus on growing EGPNA's presence across different technologies (geothermal, wind, hydro and solar). Prior to joining EGPNA, Mr. Post was the deputy director of business development and strategy for Endesa in Latin America and in Europe, and occupied several board positions. Mr. Post has an extensive experience in merger and acquisitions as well as in financial restructuring. Prior to joining Endesa, Mr. Post was a Senior Associate at McKinsey & Company. Mr. Post holds an MBA from Columbia Business School (with Sigma Bea Gamma award) and a Doctorandus degree from the Erasmus Universiteit Rotterdam (with special honors)

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Thank you very much for your attention!











